

Safeguarding Adults Policy and Procedure

1. Key points about this policy

- All staff and volunteers have a responsibility to raise a safeguarding concern without delay if they witness or are told about alleged abuse or suspect abuse, with your line manager or other senior members of the multi-disciplinary team.
- All disclosures and concerns must be acted on, however vague, in a timely manner.
- This includes concerns regarding a colleague (employee or volunteer) having abused an adult or child.
- A social worker must be consulted and involved with all concerns.
- Detailed recording every step along the way is essential.
- The responsibility for decisions whether to make a safeguarding referral to Adult Social Care lies with the multi-disciplinary team in consultation with the Safeguarding Lead.
- All activities under safeguarding need to be underpinned by the Care Act Guidance notion of 'making safeguarding personal'. This means that St Wilfrid's safeguarding activities will be person-led and outcome-focussed.

2. Does this policy have any impact on equality and inclusion?

There is an assessed impact, please see Appendix One for details.

In more detail

3. What is this policy about?

St Wilfrid's recognises and respects that living a life in safety, free from abuse and neglect is a fundamental right of every adult. Safeguarding adults is an integral part of patient and family care.

This policy and procedure aims to ensure that:

- The needs, interests and human rights of adults experiencing, or at risk of abuse or neglect are respected and upheld
- Proportionate, timely, professional and ethical responses are made
- All decisions and actions are taken in line with the Mental Capacity Act (2005).

Safeguarding adults covers a spectrum of activity from prevention and early intervention through to multi- agency responses where harm and abuse has occurred. St Wilfrid's is committed to working together with relevant partner agencies to protect and support adults experiencing, or at risk of abuse or neglect whilst empowering and supporting people to make

their own choices. St Wilfrid's recognises that successful responses need multi-agency and multi-disciplinary approaches.

The organisation's main function is to draw the attention of the relevant statutory body to instances where safeguarding has been identified as a concern. Staff and volunteers have a responsibility to act as early as possible on concerns or allegations that an adult is at risk of or experiencing abuse or neglect. The organisation will ensure that all staff and volunteers have an awareness of this policy and know how to follow relevant procedures. In addition, staff will be expected at all times to act within their professional codes of conduct in relation to safeguarding adults.

Overarching Policy Statement

St Wilfrid's Hospice recognises that it has fundamental responsibilities in relation to keeping all those who have contact with the organisation safe from harm in the broadest sense. This includes the patients and families, adults and children under the care of the hospice. This also includes staff and volunteers, donors and supporters, the public and our community.

We recognise that keeping safe from harm in the broadest sense requires whole-organisation commitment, underpinned by the organisation's values. Our aim is to foster a broad culture of safe from harm with a focus on prevention and shared awareness, based on sound governance.

Principles and Values

The organisation works in accordance with the key principles of the Care and Support Statutory Guidance (issued under the Care Act 2014, October 2014) and in particular:

- **Empowerment** St Wilfrid's will aim to support and encourage people to make their own decisions regarding safeguarding decisions and to give informed consent.
- **Prevention** St Wilfrid's will aim to take action before harm occurs.
- **Proportionality** St Wilfrid's will aim for the least intrusive response appropriate to the risk presented.
- **Protection** St Wilfrid's will seek to support and represent those in greatest need.
- **Partnership** St Wilfrid's will aim for strong multi-agency partnership working in relation to any safeguarding issues.
- Accountability St Wilfrid's will aim for accountability and maximum transparency in delivering safeguarding.

St Wilfrid's subscribes to the Care Act Guidance notion of 'making safeguarding personal'. This means that St Wilfrid's safeguarding activities will be person-led and outcome-focussed. St Wilfrid's will engage the person concerned in a conversation about how best to respond to their safeguarding situation in a way that enhances involvement, choice and control as well as

improving quality of life, safety and wellbeing (wellbeing is the underlying guiding principle of the Care Act 2014). St Wilfrid's recognises that adults have complex interpersonal relationships and may be ambivalent, unclear or unrealistic about their personal circumstances. Staff will work with adults to establish what being safe and wellbeing means to them and how this can be best achieved.

Scope of Policy

This document refers to safeguarding all adults aged 18 and over under the care of St Wilfrid's, including patients, carers and family members, on hospice premises and in their own homes. It includes the bereaved.

There is a separate policy concerning Child Protection and Safeguarding.

4. What are the different responsibilities under this policy?

The **Chief Executive** holds ultimate accountability for adherence to the policy and procedure, ensuring that reasonable resources are made available for its implementation.

The **Registered Manager** is responsible for ensuring this document is compliant with statutory legislation and implemented into practice. The Registered Manager has a duty to report relevant safeguarding events to the CQC and acts as the Deputy Safeguarding Lead in the Lead's absence.

The Safeguarding Lead, supported by the hospice social workers, is responsible for providing advice, expertise, support and training for hospice staff and volunteers on safeguarding queries and concerns and for promoting a culture within the hospice that encourages staff and volunteers to voice any concerns and provides support for staff and volunteers when concerns are expressed. The Safeguarding Lead is also responsible for ensuring safeguarding concerns are reported to Adult Social Care as relevant and appropriate.

Line Managers are responsible for informing and educating all existing employees, volunteers and contractors with practising privileges about the requirements of the document and dealing with any immediate concerns.

All **employees, volunteers and contractors with practising privileges** are responsible for adherence to the policy and procedure. Where the term "staff", "employee" or "volunteer" is used in this document this includes contractors with practising privileges (see Practising Privileges Policy for definition).

5. Definitions

5.1 Adults experiencing, or at risk of abuse or neglect

The Care Act replaces previous definitions of 'vulnerable adults'. The Care Act Guidance (para 14.2) states that safeguarding duties "apply to an adult who:

 Has needs for care and support (whether or not the local authority is meeting any of those needs) and

- Is experiencing, or is at risk of abuse or neglect, and
- As a result of those care and support needs is unable to protect themselves from either the risk of, or the experience of abuse or neglect."

The adult experiencing, or at risk of abuse or neglect will hereafter be referred to as the adult throughout this document.

The adult *may* be a person who is frail due to ill health. St Wilfrid's patients *may* be at particular risk due to their debilitating illnesses. Vulnerability *may* increase as people become more ill, because they may be increasingly unable to safeguard themselves. They and the people around them *may* not realise or accept their increasing vulnerability. People who are ill *may* be more susceptible to coercion and undue influence and at risk of abuse from within their family or also healthcare professionals, including St Wilfrid's staff, because of their dependence on them for care and support.

However, just because a person is old or frail or has a disability they are not inevitably at risk of abuse and neglect. The vulnerability of the adult is related to how able they are to make and exercise their own informed choices free from duress and pressure and to protect themselves from abuse, neglect and exploitation. Vulnerability is determined by a range of interconnected factors, including personal characteristics, situational factors and social factors.

Risk issues and safeguarding do not only apply to patients. The patients' carers and other family members may be adults experiencing, or at risk of abuse or neglect due to their own particular circumstances.

5.2 Who abuses and neglects adults

Anyone can carry out abuse or neglect. The persons alleged to be causing harm are frequently known to the adult and in a position of trust and power. A St Wilfrid's patient may be an adult experiencing or at risk of abuse or neglect. However, at the same time the patient may also be an alleged perpetrator of harm to another adult, e.g. their carer. Such harm can be intentional or it may well be unintentional, in the context of struggling to care and being cared for. Likewise people in a professional or commercial relationship with the adult (e.g. staff of external agencies or St Wilfrid's own staff) can be alleged perpetrators of harm.

5.3 Abuse

Abuse may be:

- A single act or repeated acts
- Affect one person or more
- An act of neglect or a failure to act
- Patterns of abuse vary and include serial abusing, long-term abuse and opportunistic abuse.

Intent is not an issue at the point of deciding whether an act or a failure to act is abuse; it is the impact of the act on the person and the harm or risk of harm to that individual.

Some abusive acts are crimes and informing the police must be a key consideration.

5.4 Types of Abuse

Physical Abuse - including hitting, pushing, pinching, shaking, misusing medication, scalding, the misuse or illegal use of restraint, inappropriate sanctions, exposure to heat or cold and not giving adequate food or drink.

Physical (and psychological/emotional) abuse may include cultural forms of abuse, e.g. honour based violence, forced marriage, female genital mutilation (FGM), abuse linked to embedded social norms, spiritual or religious beliefs.

FGM is illegal in the UK and is not required by any religion. It is a very traumatic and violent act, causing harm to women and girls. The age at which FGM is carried out varies, it may be shortly after birth, during childhood, adolescence, just before marriage or during a woman's first pregnancy. Specific guidance is provided (see list of references) on how to respond if you suspect FGM has occurred or may occur.

Sexual Abuse - including the direct or indirect involvement of the adult in sexual activity or relationships which they do not want or have not consented to, they cannot understand and lack the mental capacity to be able to give consent to, they have been coerced into because the other person is in a position of trust, power or authority.

Psychological/Emotional Abuse - behaviour that has a harmful effect on the person's emotional health and development or any form of mental cruelty which results in:-

- Mental distress
- The denial of basic rights such as self-expression, privacy and dignity
- Negating the right to make choices and undermining self-esteem
- Isolation and over-dependence.

This includes threats of harms or abandonment, being deprived of social or any other sort of contact, humiliation, blaming, controlling, intimidation, coercion and bullying.

Financial or Material Abuse - is the use of a person's property, assets, income, funds or resources without their informed consent or authorisation. It includes theft, fraud, exploitation, undue pressure in connection with wills, property and inheritance, the misuse of property and the misuse of an enduring power of attorney or a lasting power of attorney.

Neglect and Acts of Omission - is the failure of any person who has responsibility for the care or custody of an adult to provide the amount and type of care that a reasonable person would be expected to provide. It includes ignoring medical or physical needs, failing to allow access to appropriate health and social care services and withholding the necessities of life such as medication, adequate nutrition, hydration or heating.

Neglect can be intentional or unintentional. **Unintentional neglect** could result from a carer failing to meet the needs of the adult because they do not understand the needs of the person,

may not know about services available or because their own needs prevent them from being able to give the care the person needs. It may also occur if the individuals are unaware of or do not understand the possible effect of the lack of care.

Self-neglect - is included in the most recent Care Act Guidance as a type of abuse and neglect. It is defined as the inability (intentional or non-intentional) to maintain a socially and culturally accepted standard of self-care with the potential for serious consequences to the person's health and wellbeing. It includes a wide range of behaviours such as neglecting to care for one's personal hygiene, health or surroundings and declining essential support without which health and safety needs cannot be met. It includes behaviour such as hoarding. (There is new guidance for practitioners, the Multi-Agency Hoarding Framework, July 2018, to promote best practice). It should be noted that self-neglect may not prompt follow through under safeguarding by the Local Authority. An assessment will be made on a case-by-case basis. A decision on whether a response is required under safeguarding will depend on the adult's ability to protect themselves by controlling their own behaviour.

Discriminatory Abuse - exists when values, beliefs or culture result in a misuse of power that denies opportunity to some groups or individuals. It can be motivated by discriminatory and oppressive attitudes towards age, gender, sexuality, disability, religion, class, culture, language, race or ethnic origin.

Organisational Abuse - is the mistreatment, abuse or neglect of an adult by a regime or individuals within settings and services which these adults live in or use. It occurs when routines and systems result in poor or inadequate standards of care and poor practice.

Domestic Violence - is defined as any incident or pattern of incidents of controlling, coercive or threatening behaviour, violence or abuse between adults who are or have been intimate partners or family members regardless of gender or sexuality. This includes abuse that takes place after a relationship has ended and when the abuse and the victim are no longer living together. Domestic abuse is rarely a one-off incident and should instead be seen as a pattern of behaviour. It occurs across society, regardless of age and gender, but statistically consists mainly of violence by men against women. There is a strong correlation between domestic violence and child abuse. It includes 'honour' based violence.

5.5 Related issues

The following are also covered under safeguarding:

Modern slavery – encompasses slavery, human trafficking, forced labour and domestic servitude. The true extent and nature of modern slavery in Sussex is not presently known as this crime remains largely invisible to the general public.

Hate crime or incidents - any incident that is perceived by the victim, or any other person, to be racist, homophobic, transphobic or due to a person's religion, belief, gender identity or disability. It should be noted that this definition is based on the perception of the victim or a third party witnessing the incident. Such incidents may constitute a criminal offence. Anyone can be a victim of hate crime or incidents regardless of race, age, disability, sexuality or

gender.

Mate crime - when a person is harmed or taken advantage of by someone they thought was their friend. Surveys indicate that people with disabilities can often become the targets of this form of exploitation.

'Honour'-based violence - may be committed when family members feel that dishonour has been brought to their family. Women are predominantly (but not exclusively) the victims, and the violence is often committed with a degree of collusion from family members and/or the community.

Forced marriage - this is the term used to describe a marriage in which one or both of the parties is married without their consent or against their will. A forced marriage differs from an arranged marriage, in which both parties consent to the assistance of their parents or a third party in identifying a spouse.

Abuse by children - If a child or children is/are causing harm to an adult, this will be dealt with under this Safeguarding Adults Policy.

Radicalisation - refers to the processes by which people come to support violent extremism. The government's **Prevent** programme (part of the counter-terrorism strategy CONTEST) puts a legal duty on organisations such as the hospice to seek to protect individuals who are vulnerable to exploitation from those who work to get people to support or commit acts of violence. Preventing someone from becoming a terrorist or supporting terrorism is no different from safeguarding vulnerable individuals from other forms of exploitation. The hospice's Prevent policy therefore sits alongside the hospice's Adults Safeguarding Policy and the Safeguarding Children's Policy. Concerns under Prevent are managed by adhering to the general safeguarding procedures below.

6. Putting the policy into practice:

6.1. Raising a concern within the hospice

Safeguarding is everybody's business. Anybody may see abuse taking place, be told about alleged abuse or suspect abuse.

Raising a concern refers to the duty of all staff and volunteers to inform their line manager of a concern that an adult:

- Has been harmed, abused or neglected or
- Is being harmed, abused or neglected
- Is at risk of being harmed, abused or neglected.

A concern may arise from:

- A direct disclosure by the adult
- A concern raised by others using the service, a carer or a member of the public
- An observation of the behaviour of the adult or of the behaviour of another person towards the adult.

6.1.1. Responsibilities of the person raising the concern

6.1.1.1. Taking immediate action

All staff and volunteers must take immediate action if they witness an actual incident of abuse.

They must make an immediate evaluation of risk and take steps to ensure that the adult is not in immediate danger.

There may be an urgent need for medical treatment, or where there is immediate risk of harm urgent action may be needed to protect the person. Depending on circumstances, this may involve calling the police and/or an ambulance. It may be necessary to remove the adult to a safe place or encourage the perpetrator to leave the premises.

As far as possible any such actions should be taken in consultation with and with support by line managers and other senior staff.

It may be possible to challenge the person who is abusing the adult but staff and volunteers should not put themselves in any danger.

Where relevant, any evidence of e.g. the person's physical condition, their clothing, property should be preserved.

6.1.1.2. Acting on a concern or disclosure

Actual incidents of abuse in the presence of staff or volunteers are relatively rare. Far more frequently staff and volunteers will be told of behaviour that might be abuse and/or they will pick up on other clues (e.g. bruising, a person appearing unusually timid).

When responding to an adult making a disclosure, staff and volunteers should assure them that they are taking them seriously, listen carefully and get as clear a picture as possible. Staff and volunteers are not expected to undertake an investigation at this point, however, they may ask some very basic clarifying questions (e.g. "when did you say this happened?").

Staff and volunteers must act on all disclosures and concerns, however vague. This includes disclosures and concerns where the adult concerned states that they do not want any action to be taken.

Promises of absolute confidentiality cannot be given when told a disclosure. Staff and volunteers should explain that they have a duty to tell their manager and that the concerns may be shared with others who could have a part to play in protecting them.

Staff and volunteers should reassure the adult concerned that they will be involved in

decisions about what will happen.

6.1.1.3.Informing a manager

Disclosures and concerns should be reported to a line manager or relevant senior members of the multi-disciplinary team without delay. Out of hours the senior clinical manager on-call needs to be informed.

This includes concerns regarding a colleague (staff or volunteer) having abused an adult. If the concern is that a manager has abused an adult a Director must be informed.

6.1.1.4. Making a record

Incidents, disclosures and concerns must be clearly recorded at the earliest opportunity in the electronic patient record and if appropriate through the incident reporting process. With regards to relatively vague concerns in particular, recording must be factual, not speculative (e.g. record behaviour observed or quote what has been said). Follow-through action (e.g. report to line manager) and any further plans must be recorded. Staff and volunteers with no access to the electronic patient record should write a paper record. This needs to be dated and signed and then scanned onto the electronic patient record.

8.1.2. Responsibilities of the person receiving the report of a concern - Line Managers, Senior 6Members of the Multi-Disciplinary Team (MDT) and Senior Clinical Manager On-Call

6.1.2.1. Follow-through by the MDT and Decision to Make a Referral to Adult Social Care

Line managers or relevant senior members of the multi-disciplinary team receiving a report of an incident, disclosure or concern, however vague and uncertain, must ensure that the matter is discussed at the earliest opportunity by the multi-professional team or appropriate members of it.

This discussion should lead to a decision regarding the most appropriate follow-through. This may range from 'no action at this point but keep under review' for vague concerns to supporting immediate needs or a decision to make a safeguarding alert to statutory services.

The hospice Social Worker (or in their absence, the Hospice Safeguarding Lead, the Deputy Safeguarding Lead or another senior clinician) must be involved in all such MDT discussions.

The Hospice Safeguarding Lead (or in their absence the Deputy Safeguarding Lead or another senior clinician) needs to be consulted regarding all safeguarding decisions and before action is taken, unless, on reflection by the MDT (including the social worker), a concern is deemed minor, unfounded and clearly not requiring any follow through other than keeping the matter under review.

Out of hours, in the absence of MDT colleagues required for an MDT discussion and also in the absence of the Safeguarding Lead, the Senior Clinical Manager On-Call will need to take responsibility for making decisions in the light of risk and urgency. The decision will need to address whether the matter can wait until MDT discussion and consultation with the Safeguarding Lead become possible or whether an immediate referral to statutory services is necessary. In making this decision the Senior Clinical Manager On-Call may seek advice from the Medical Consultant On Call. If in any doubt at all the decision should be to refer to statutory services. A social worker and the Safeguarding Lead need to be brought up to date with any safeguarding issues which have arisen and were dealt with out of hours at the earliest opportunity. It is the social worker's responsibility to then look through the referral made out of hours, using their specialist knowledge in the area of safeguarding, and if relevant to follow through with Adult Social Care e.g. clarifying information or providing additional information, in liaison with their MDT colleague who made the original referral.

6.1.2.2. Speaking to the adult

It is usually appropriate for a relevant member of the MDT or the social worker to speak to the adult before matters are taken further. The following should be considered:

- Getting the person's view on what has happened and what they want done about it
- Giving them information about the safeguarding process and how this could help to make them safer
- Supporting them to ask questions about issues of confidentiality
- Explaining that they will be kept informed.

Accessible Information Needs should be considered and responded to as appropriate. Where relevant help with translation should be offered.

If it is felt that the adult may not have the mental capacity to understand the relevant issues and to make a decision, issues should nevertheless be explained to them as far as possible, given the person's communication needs. They should be given an opportunity to express their wishes and feelings.

It is important to establish whether the adult has the capacity to make decisions in relation to this matter. It should be assumed that the adult has capacity unless they have clearly been assessed as not having capacity. In the event of no capacity, relevant decisions and actions must be taken in the person's best interests.

Hospice patients in particular may have fluctuating capacity. Their physical condition may cause confusion or drowsiness. Acute illness, severe pain, medication and distress can all have a temporary effect on their capacity to make decisions. It should be considered whether it is possible to defer asking them to make decisions about a safeguarding concern or allegations until they are more alert and able to respond.

6.1.2.3. Deciding whether or not to make a safeguarding referral to Adult Social Care

The following factors should be considered when deciding whether to make a referral:

- Does the person have capacity?
- How vulnerable is the adult?
- What is the nature and extent of the abuse?
- Is it a real or potential crime?
- How long has it been happening? Is it a one-off incident or a pattern of repeated actions?
- What is the impact on the individual?
- What is the risk of repeated or increasingly serious acts of abuse?

If in doubt a safeguarding referral to the statutory services must always be completed (unless an adult with capacity does not consent – see 8.1.2.5). It is *not* St Wilfrid's role to determine whether the referral meets safeguarding thresholds. The Local Authority is the lead agency in relation to safeguarding. The Local Authority safeguarding team will decide whether criteria are met. This means some referrals will not be followed through by the statutory services as active cases.

The responsibility for decisions whether to make a referral lies with the MDT in consultation with the Hospice Safeguarding Lead.

6.1.2.4. Getting the consent of the adult at the referral stage

It is essential to consider whether the adult is capable of giving informed consent to a referral. If they are, their consent should be sought. Consideration should be given as to whether they are free from constraint (i.e. are they acting under duress).

Where an adult with capacity has made a decision that they do not want a referral to the statutory services made and there are no public interest or vital interest considerations (see below), their wishes must be respected. The person must be given information and have the opportunity to consider all the risks and fully understand the likely consequences of that decision over the short and long term.

Consent should *not* be sought if doing so would:

- Place the adult at increased risk of serious harm
- Prejudice the prevention, detection or prosecution of a serious crime, or
- Cause an unjustified delay.

6.1.2.5. Making a decision to refer without consent

If consent has been withheld or consent was not sought for the reasons above a decision to refer must nevertheless be made *if* there is an overriding public or vital interest.

This includes situations where:

- Other people are at risk
- The person thought to be the cause of the risk has care and support needs and may also be at risk
- A serious crime has been committed
- Staff are implicated
- Coercion is involved.

6.1.2.6. Making a referral in the context of incident management

Where an incident has caused harm or has the potential for the adult or other adults to be harmed or to be at risk of abuse or neglect, information regarding this should always be shared with the Local Authority. 'Harm' means a negative or detrimental impact on a person's emotional, physical or mental wellbeing. This may be different for each person.

For more detailed guidance see Appendix Two.

The views and wishes of the adult should always be sought in such cases, however, this does not override the professionals' responsibilities for passing information to the local authority.

<u>Pressure ulcers.</u> There is guidance (Safeguarding Adults Protocol, Pressure Ulcers and the interface with a Safeguarding Enquiry, November 2018) on the interface between pressure ulcers and a safeguarding enquiry. There is no need to report cases of single grade 1 or 2 pressure ulcers, unless there are concerns regarding poor practice. Please refer to the Pressure Ulcer Prevention and Management Policy and Procedure for practice on reporting concerns.

<u>Medication errors</u>. For detailed guidance as to when safeguarding criteria might apply to medication errors see the hospice Medication Error Policy and Procedure.

<u>Duty of Candour.</u> If you become aware of a duty of candour matter, consideration must be given to making a safeguarding referral, in line with the Duty of Candour policy and procedure.

6.1.2.7. Making a referral post-death

Safeguarding can be relevant post-death. If you believe that the death of a person with care and support needs is related to (or may be related to) abuse or neglect that they were experiencing (or could have been experiencing) you must raise a concern under safeguarding.

Safeguarding concerns in the lead up to death, not necessarily believed to be a contributory factor to the death, also need to be followed through, particularly where the interests of other people are at stake.

Particular attention needs to be given to informing any family members of such safeguarding referrals, given the context of the recent death of their loved one. Not

informing family members should only be agreed in exceptional circumstances, in consultation with the Safeguarding Lead.

6.1.2.8. Recording of follow up and decisions

Any discussions or decisions by the MDT, or following consultation with the hospice Safeguarding Lead, rationale for decisions and subsequent plans must be recorded on Crosscare.

Decisions and the rationale for these decisions need to be recorded particularly carefully where it has been agreed:

- Not to take action as informed consent withheld or
- To act despite withheld consent.

6.2 Making a referral and recording of concerns and alerts

A safeguarding referral is the direct reporting of an allegation, concern or disclosure to the local authority who acts as the lead agency with regards to safeguarding.

The timing of the referrals must reflect the level of perceived risk but should usually be within one working day of the recognition of risk.

Adult Safeguarding referrals can be made by email from a secure nhs.net email address to Health & Social Care Connect hscc@eastsussex.gov.uk or alternatively by phoning Health & Social Care Connect tel. 0345-60-80-191 (Option 2).

If emailing a safeguarding referral, then a copy of the email must be copied onto the electronic patient record. If phoning the referral through then a detailed record of the referral conversation must be made on the electronic patient record, including who the referral was for, what type of abuse, nature of concern, additional information given.

Adult Safeguarding referrals can also be completed online using the Adult Portal link within the East Sussex County Council website https://new.eastsussex.gov.uk/social-care/worried/report

Before using the Adult Portal you will need to register an email address. Using an nhs.net email address will be more secure as the staff member completing the referral may be sent email updates once Adult Social Care have processed the referral. Where the Adult Portal route is used, a pdf of the referral needs to be created and a copy of this saved before submitting the referral to the Adult Portal. The pdf must then be scanned onto the electronic patient record.

If Adult Social Care needs to be contacted out-of-hours due to the urgency of the safeguarding concerns then their Emergency Duty Service can be contacted on the same Health & Social Care Connect number and option above.

The hospice social workers can make referrals on behalf of the MDT or advise their MDT colleagues how to go about doing so. It is often helpful if the person most directly involved (the person who has witnessed abuse or spoken directly to the person at risk) makes the call to Adult Social Care as accurate and detailed information is crucial. This can be decided on a case by case basis.

Where MDT colleagues have completed and sent the referral without social worker involvement (e.g. out of hours) it is then the social workers' responsibility to look through the referral sent at the earliest opportunity, using their specialist knowledge in the area of safeguarding, and if relevant to follow through with Adult Social Care e.g. clarifying information or providing additional information, in liaison with their colleague.

In addition, matters may need to be reported to the police where a crime has been committed or is suspected. Adult Social Care are usually able to advise whether this will be necessary or not.

Safeguarding referrals to Adult Social Care and/or the police need to be reported to the CQC if the alleged abuse involves any of the hospice services, or if the alleged abuse took place in the hospice. It is the responsibility of the Hospice Safeguarding Lead to make the Registered Manager aware in each instance. Notifications to the CQC need to be submitted by the Registered Manager or a hospice social worker. Where care is CHC funded the CHC team needs to be informed that a referral has been made.

In addition, matters may need to be reported to the Charity Commission where the hospice or an individual member of staff is thought to be the cause of risk. This reporting to the Charity Commission will be undertaken by the Registered Manager, the social workers or the Safeguarding Lead.

All safeguarding concerns, whether a safeguarding referral has been made or not, need to be recorded by the Social Workers on the 'Safeguarding Concerns & Alerts Summary' spreadsheet located in the Safeguarding Steering Group folder. In the social workers' absence recording to be undertaken by the Safeguarding Lead or Registered Manager.

6.3 When safeguarding referrals meet the local authority safeguarding criteria for their involvement

Locally agreed multi-agency procedures detail the roles and responsibilities of each agency in responding and acting when safeguarding referrals meet the Local Authority safeguarding criteria for their involvement. If the Local Authority reasonably suspects that an adult is, or is at risk of, being abused or neglected they must follow through with an enquiry. An enquiry can range from a conversation with the adult to much more formal multi-agency plans.

The Local Authority as the lead agency can require provider organisations such as St Wilfrid's to carry out enquiries. The St Wilfrid's Safeguarding Lead or other appropriate senior members of the clinical team will follow through at the Local Authority's request.

The St Wilfrid's Hospice Social Workers and/or other clinical staff may need to continue to play a role in multi-agency planning meetings or discussions, Enquiry and Outcome review meetings and safeguarding plans and reviews of the safeguarding plan.

6.4 Referrals which do not meet the local authority's safeguarding threshold

It is not unusual for the Local Authority to decide that a referral does not meet the criteria and their threshold for follow-through as an active safeguarding case. The Local Authority will only get involved with the most serious cases. Nevertheless concerns expressed will remain on the Local Authority's records and add to a fuller picture should further referrals be made to them.

6.5 Hospice responsibility following a safeguarding referral to Adult Social Care

As detailed above (8.3 and 8.4) the Local Authority is the lead agency regarding safeguarding. However, the hospice remains responsible for closely monitoring situations and staying involved after a referral to Safeguarding has been made. The hospice social workers, in liaison with the Safeguarding Lead, should seek updates from the Adult Social Care Safeguarding Team whether the referral is being taken forward into an enquiry or not. The frequency of such checking on progress needs to be determined by the perceived level of risk. Where the hospice does not agree with the Adult Social Care Safeguarding Team's decision not to take a case forward into safeguarding or to close a case to safeguarding it is the hospice's responsibility to make a case for re-consideration and if deemed necessary to escalate concerns.

Similarly, the hospice may re-refer to the Safeguarding Team with a new referral when new concerns arise.

6.6 Follow-through for patients and clients not under the care of a MDT

Some patient and client groups under St Wilfrid's are not cared for by a MDT. This currently includes some outpatients and the bereaved. In terms of the above process the concern needs to go to the line manager who, unless concerns are very minor, should call an 'ad hoc MDT' by involving the St Wilfrid's Social Worker and other relevant MDT members. All other follow-through as above.

6.7 Safeguarding concerns involving the person thought to be the cause of risk known to the adult in a professional capacity

Where safeguarding concerns are identified involving alleged abusers known to the adult in a professional capacity as employees or volunteers in the service of St Wilfrid's, the Registered Manager must be informed at the earliest opportunity.

An initial internal review will be conducted. The first responsibility to act lies with the employing organisation as provider of the service, i.e. St Wilfrid's Hospice. The Hospice Safeguarding Lead must be consulted regarding appropriate action to protect the adult from harm. All discussions and decisions must be documented.

Where the internal review concludes that concerns are serious, the alert process as in 8.2 will be followed. The referrals will be made by the Hospice Safeguarding Lead and/or Registered Manager.

Where concerns arise regarding alleged abuse by professionals from any health or social care agency external to St Wilfrid's Hospice, the Hospice Safeguarding Lead together with relevant MDT staff and/or Directors will consider appropriate action, including possible safeguarding referrals.

6.8 Safeguarding referrals raised for hospice patients or carers by external professionals Where staff become aware that a safeguarding referral has been made for one of our patients or carers by external professionals or where they become aware of any other safeguarding related activities by external professionals in relation to one of our patients or carers this should be recorded on the electronic patient record and the hospice social workers should be made aware to ensure joint-up working. Social workers should add those cases also to the Safeguarding Log.

6.9 Information sharing

Information sharing between organisations is essential to safeguard adults at risk. St Wilfrid's Hospice will share information regarding an adult at risk with other relevant agencies in line with the UK GDPR (UK General Data Protection Regulation 2021) and relevant hospice policy and procedure. The following principles must apply:

- Information will only be shared on a 'need to know' basis when it is in the interest of the adult.
- Confidentiality must not be confused with secrecy.
- Staff and volunteers must not give assurances of absolute confidentiality.
- Where an adult has refused consent to information being disclosed staff must consider whether there is an overriding public interest that justifies information sharing.
- Decisions about what information is shared and with whom will be taken on a case-by-case basis.

Caldicott Two Review (April 2013) establishes the following principle regarding information sharing: "The duty to share information can be as important as the duty to protect patient confidentiality".

6.10 Equality and diversity

In pursuing safeguarding concerns St Wilfrid's will take account of equality and diversity issues. St Wilfrid's will strive to ensure that the manner in which concerns are followed through do not inadvertently discriminate against any groups based on their race, disability, gender, age, sexual orientation, religion and belief.

6.11 Governance structure for adult safeguarding

St Wilfrid's has a Trustee Safeguarding Lead and a designated Safeguarding Lead, currently the Patient and Family Support Director. The Registered Manager will act as a deputy to the Safeguarding Lead in the Lead's absence.

Details of the hospice's governance structure are given in 'Governance and Oversight of Safeguarding at St Wilfrid's Hospice' (Appendix Four).

6. Related hospice policies and procedures:

Accident, Incident and Near Miss Policy and Procedure Code of Conduct Policy and Procedure Complaints Policy and Procedure Data Security and Protection Policy Disclosure and Barring Service (DBS) Policy Duty of Candour Policy and Procedure Health and Safety Policies and Procedures Health Record Keeping Policy and Procedure Infection Prevention and Control Policy and Procedure Medication Error Policy and Procedure Mental Capacity Policy and Procedure Pressure Ulcer Prevention and Management Policy and Procedure Prevent Policy and Procedure Raising Concerns (Whistle Blowing) Policy and Procedure Risk Management Policy Volunteering with St Wilfrid's Policy and Procedure

7. Training needs:

St Wilfrid's Hospice will ensure that all staff and volunteers receive appropriate induction, training, supervision and continuing support in dealing with safeguarding matters. Training will be appropriate to their level of responsibility and role, in line with the following documents:-

- Skills for Health, UK Core Skills Training Framework, Version 1.4.2
- Intercollegiate Document, Adult Safeguarding: Roles and Competencies for Health Care Staff, August 2018

The mandatory attendance at training will be overseen by the Learning & Development Manager reporting to the Safeguarding Lead.

All cases of safeguarding concerns, whether alert raised or not, are reviewed by the Safeguarding Lead in conjunction with the social workers. In each case learning from practice is identified, as relevant, and followed through as appropriate.

8. Policy review:

The document will be reviewed every 2 years or following introduction of any new legislation or significant changes within the organisation.

9. Compliance with statutory and other requirements:

Care Quality Commission (CQC) - Statement on CQC's roles and responsibilities for safeguarding children and adults, June 2015

Department of Health (March 2016) Care and Support Statutory Guidance, issued under the Care Act 2014, chapter 14

East Sussex Safeguarding Adults Board, Safeguarding Adults – Guidance on Raising Concerns about Abuse and Neglect, Appendix Three, Supplementary guidance on when to consider raising a safeguarding concern regarding medication errors

Sussex Safeguarding Adults Policy and Procedures, Edition 4, January 2019

10. Version control table:

Document Owner:	Patient and Family Support Director		
Approved By:	Clinical Governance	Date Last Approved:	19 May 2023
	Committee		
Date of Next Review:	April 2024		

Record of Changes			
Date	Version	Changes/Comments	
7.8.15	1		
21.4.22	2		
May 2023	3		

11. Reference:

Charity Commission (2 June 2014) *How to report a serious incident in your charity* Department of Health (2003) *Confidentiality. NHS Code of practice*

Department of Health (2011) Safeguarding Adults: The Role of Health Service Practitioners

Department of Health (2015) Safeguarding Vulnerable People in the Reformed NHS – Accountability and Assurance Framework

Department of Health (November 2018) Safeguarding Adults Protocol, Pressure Ulcers and the interface with a Safeguarding Enquiry

Department of Health (2016) Female Genital Mutilation Risk and Safeguarding

East Sussex Fire and Rescue Service (July 2018) *Multi-Agency Hoarding Framework, Guidance for Practitioner in East Sussex*

Fiona Caldicott (March 2013) *Information: To share or not to share? The Information Governance Review*

General Medical Council (May 2018) *Confidentiality: good practice in handling patient information guidance*

HM Government (2016) *Multi-agency statutory guidance on female genital mutilation* Intercollegiate Document (August 2018) *Adult Safeguarding: Roles and Competencies for Health Care Staff*

Home Office (April 2023) *Controlling or Coercive Behaviour. Statutory Guidance Framework* SAB / East Sussex Safeguarding Adults Board (November 2018) *Guidance on Raising Concerns about Abuse and Neglect*

SCIE Report 69 (November 2014) *Self-neglect policy and practice: building an evidence base for adult social care*

SCIE (January 2015) *Safeguarding Adults: Sharing Information* https://www.scie.org.uk/care-act-2014/safeguarding-adults/sharing-information/

Skills for Health (May 2018) UK Core Skills Training Framework Version 1.4.2

Appendix One - Equality Impact Assessment Tool

The hospice aims to design and implement services, policies and measures that meet the diverse needs of their service, population and workforce, ensuring that none are placed at a disadvantage in relation to others. The Equality Assessment Tool is designed to help staff consider the needs and assess the impact of the policy in this light. Appropriate adjustments will be made to accommodate individual communication needs.



Policy and Procedure Title:	Safeguarding Adults	Date Completed:	March 2022	
Assessment Tool Completed By:	Name: Andrea Dechamps	Job Title:	Patient and Family Support Director	

		Yes/No	Comments
1.	Does the document/guidance affect one group less or more favourably than another on the basis of:		On the basis that the policy includes safeguarding against risks of discriminatory abuse, it can be argued that the policy should have a <u>positive</u> impact on equality and inclusion.
	Race	Yes	Acknowledged in 5.5
	Ethnic origins (including gypsies and travellers)	Yes	Acknowledged in 5.5
	Nationality	Yes	Acknowledged in 6.1.2.2
	Gender (including gender reassignment)	Yes	Acknowledged in 5.5
	Culture	Yes	Acknowledged in 5.5
	Religion or belief	Yes	Acknowledged in 5.5
	Sexual orientation	Yes	Acknowledged in 5.5
	Age	Yes	Acknowledged in 5.5
	Disability - learning disabilities, physical disability, sensory impairment and mental health problems	Yes	Acknowledged in 5.5
2.	Is there any evidence that some groups are affected differently?	No	Not specifically in the policy
3.	If you have identified potential discrimination, are there any exceptions valid, legal and/or justifiable?		There are elements of positive discrimination, acknowledging specific groups that experience discrimination.
4.	Is the impact of the document/guidance likely to be negative?	No	
5.	If so, can the impact be avoided?		
6.	What alternative is there to achieving the document/guidance without the impact?		It is important to acknowledge specific groups that experience discrimination
7.	Can we reduce the impact by taking different action?	No	Maintain an open mind and regularly review policy.

If you have identified a potential discriminatory impact of this procedural document, please refer it to the HR Manager, together with any suggestions as to the action required to avoid/reduce this impact.

Appendix Two

Examples of incidents and how they should be followed through - extract from Sussex Adults Policy and Procedures, edition 4, June 2018

The following table is not an exhaustive list. It is guidance giving examples of scenarios regarding concerns about the quality of care and support services and the type of response that may be required.

See also SAB / East Sussex Safeguarding Adults Board (November 2018) Guidance on Raising Concerns about Abuse and Neglect

POOR CARE / QUALITY ISSUE	SAFEGUARDING CONCERN	
Information should be made available to agencies responsible for commissioning and regulating the service. The service will respond to the issue using their own incident management processes.	Information should be shared with agencies responsible for commissioning and regulating the services. Safeguarding concerns should be raised with the local authority. The service remains responsible for ensuring the safety of an individual adult and others using the service.	
Assessed need not documented in care plan e.g. Management of behaviour or liquid diet due to swallowing difficulties. Provider identifies this and addresses it before any harm occurs.	Failure to specify in care plan how an assessed need must be met and inappropriate action, or inaction, results in injury e.g. The adult experiences pain or choking.	
An adult falls and injury occurs. Appropriate medical intervention sought and given, and existing falls risk assessment and care plan reviewed.	An adult falls and injury occurs. No specific assessment of falls risk in place, no appropriate medical intervention sought or given, and no plan made to review the care plan.	
The adult's care plan not followed. Provider identifies this and changes care practice and involves the adult in the process.	Failure to follow care plan results in the adult experiencing abuse or neglect.	

An adult does not receive necessary help Care provider continues to offer poor to eat or drink on one occasion, or the quality or unappetising food or culturally food offered by the care provider is poorunacceptable food, or nutritionally quality and unappetising. inadequate or there are recurring events in which an adult(s) does not receive the necessary help to eat or drink. The adult experienced hunger, dehydration or constipation. Incontinence needs not met on one Recurring event, or is happening to more than one adult. The adult suffered abuse occasion. No harm appeared to have or neglect e.g. loss of dignity and selfoccurred. confidence, pressure ulcer development. An adult does not receive their Medication error on one or more medication on one occasion, or an error occasions that caused the adult(s) to occurs on one occasion. The adult's suffer due to the nature of the medication doctor or pharmacist was contacted for e.g. Insulin for a diabetic. Recurring advice regarding the impact of the error. event, or happening to more than one person. Adult(s) experienced abuse or neglect e.g. pain, health deterioration, side effects. An adult is discharged from hospital Discharge planning procedures not without adequate planning. followed and adult suffers as a result, or recurring event e.g. increased risks, no care provision, information not communicated to care provider, medication not administered. Domiciliary care call missed on one The adult does not receive a care call, occasion for one adult, with minimal and no other contact is made to check impact on the adult. their wellbeing and safety resulting in them experiencing or being at risk of abuse or neglect, and /or numerous calls missed, or more than one adult affected. A staff member is reported to have talked A staff member is reported to have to a colleague about an adult using the shouted at or spoken rudely to or sworn service in an unprofessional way. Or staff at an adult. member has talked to an adult in an

unprofessional or hurtful way. Apology made to the adult and the provider addresses conduct with the staff member.	
Identified one-to-one support not provided to one adult on one occasion, with minimal impact on the adult.	Recurring event, resulting in the adult experiencing or being at risk of abuse or neglect and putting other adults at risk, and / or unnecessary restraint used.
Staff not managing (aggressive) challenging behaviour of one adult, on one occasion. No ongoing risks evident to the adult or others care plan reviewed or amended.	Recurring event, adult of harming self and others due to inaction. Inappropriate use of restraint.
One adult susceptible to pressure damage is not assessed on one occasion, but no skin damage is present.	One adult not assessed, wounds visible and abuse or neglect evident e.g. adult(s) suffered pain. Advice is not sought and a referral is not made to the Tissue Viability Nurse and pressure damage occurs.

Appendix Three

Adult Safeguarding Process for Patients and Family Members

Practitioner observes incident or receives disclosure / has concerns (policy 8.1.1.)

Practitioner to make a record of incident / disclosure / concern in electronic patient record (policy 8.1.1.4)

Make a record of the incident / disclosure / concerns using the headings below. Use the following headings.

- Incident / disclosure / concern quote what was said and / or record what you observed. Focus on being factual, not speculative. Focus on exact detail (e.g. exact number of incidents disclosed, severity)
- <u>Background</u> summarise relevant background information
- <u>Plan</u>— this should include your plan to inform your manager. It
 may also include plan for immediate actions to ensure the adult's
 safety.

Practitioner to inform manager or senior staff member without delay (policy 8.1.1.3)

'Without delay' - what does this mean? Consider urgency and level of risk. As a rule of thumb, inform the relevant person about issues within 24 hours (preferably within the same working day) unless high urgency/high risk and immediate follow-through required.

The preference is for you to inform your line manager. However, if this is not possible speak to one of the social workers, the Safeguarding Lead, or another senior member of staff.

'Informing' means having a conversation.

For **bereavement volunteers** working off site – attempt to ring the Counselling Services Lead on 01323 434257. If there is no reply, then leave detailed message and in parallel contact the Counselling Services Lead by email with details of individual's electronic patient record number and safeguarding in the subject line. Classify email as high importance and copy in Andrea.Dechamps@stwhospice.org.uk; Michael.Geary@stwhospice.org.uk; Sophie.Bishop@stwhospice.org.uk One of the above will get back to you.

Out of hours (also for bereavement volunteers) - assess whether the matter can wait until the next working day morning. Consider urgency and level of risk. If matter cannot wait, then inform the senior clinician on-call. For on-call purposes they are available on **07748 963 729**. If in doubt, always inform the senior clinical manager on-call.

Practitioner to make a second record in electronic patient record regarding actions taken (policy 8.1.1.4)

Record in electronic patient record under Review/Update - Miscellaneous Information.

A brief recording to confirm that you informed a manager (who) will usually suffice. The manager will take responsibility from hereon to record discussions and plans.

Manager / senior clinician receiving alert to record conversation with practitioner on electronic patient record

Manager / senior clinician having

received alert to convene MDT

discussion (policy 8.1.2.1)

Record in electronic patient record under Review/Update - Miscellaneous Information:-

- record having been alerted to incident/concern/disclosure by practitioner
- record any immediate plan for follow through discussed with practitioner

MDT discussion regarding alert to be attended by 'appropriate members' of the MDT. As a rule of thumb, a minimum of 3 MDT members to attend. A hospice Social Worker (or in their absence, the

record your plan for convening MDT discussion (see next point)

Hospice Safeguarding Lead, the Deputy Safeguarding Lead or another senior clinician) should always be involved. It may be appropriate to involve the practitioner who raised concern. For MDT discussion out of hours see policy 8.1.2.1 para 5.

Discussion needs to focus on decision for most appropriate follow-

through, from 'no action at this point but keep under review' to safeguarding referral to Adult Social Care.

Before a decision is made regarding a referral it is usually appropriate to speak to the adult concerned to establish their views and wishes. See policy 8.1.2.2. Note the importance of establishing the individual's mental capacity in this context.

Decision making with regards to whether or not to refer to Adult Social Care is complex. Factors to consider are detailed in policy 8.1.2.3.

Consent to the referral to Adult Social care must be sought from the adult concerned. See policy 8.1.2.4, including exceptions to this rule. See policy 8.1.2.5 for when one might refer to Adult Social Care without the adult's consent.

Also see policy 8.1.2.6 and Appendix Three for referrals in the context of incident management.

Manager / senior clinician having received concern to record MDT discussion and outcome on electronic patient record (policy 8.1.2.)

Record in electronic patient record under Review/Update - Miscellaneous Information.

The following need to be recorded: -

- who attended MDT discussion
- decision taken by the MDT and rationale for decision
- plans for follow through

Manager / senior clinician having received concern to ensure that Safeguarding Lead is consulted regarding safeguarding decisions taken by the MDT, before action is taken (policy 8.1.2.1 para 4)

This will usually be a separate and subsequent step to the MDT discussion above. Occasionally the Safeguarding Lead may have already participated in the MDT discussion. In that case no separate discussion is necessary.

If the Safeguarding Lead is not available then the Deputy Safeguarding Lead or another senior clinician will take their place. For consultation with Safeguarding Lead out of hours see policy 8.1.2.1 para 5.

1

Safeguarding Lead to record consultation regarding safeguarding decisions taken by the MDT

If the Safeguarding Lead is not available then the Deputy Safeguarding Lead or another senior clinician will take their place.

Safeguarding referral to Adult Social Care to be completed if agreed as the right course of action by MDT and Safeguarding Lead (policy 8.2.) The timing of referrals must reflect the level of perceived risk but should usually be within one working day of the recognition of risk.

Who will make the referral can be decided on a case by case basis. Information on how to refer can be found in policy 8.2.

Consider whether other bodies need to be notified such as police, CQC, Charity Commission – see policy 8.3.3

In parallel to the above process, social worker involved in the MDT discussion to update Safeguarding Log with concern after initial MDT discussion and continue to update log as relevant.

Social worker to remain involved with case in an advisory capacity until safeguarding concern no longer relevant. Social worker to continue to take responsibility for updating of log. Safeguarding Lead to initiate review of case and reflection for any learning, together with social worker, once safeguarding concern closed.

If the social worker is not available then the Safeguarding Lead or Deputy Safeguarding Lead will undertake the recording on the Safeguarding Log.

Appendix Four

Governance and Oversight of Safeguarding at St Wilfrid's Hospice

Approved by Board of Trustees on 25 January 2022 To be reviewed every 3 years unless circumstances dictate an earlier review¹

1. Safeguarding is everyone's business. St Wilfrid's Hospice recognises that it has fundamental responsibilities in relation to keeping all those who have contact with the organisation safe from harm in the broadest sense. This includes the patients and families, adults and children under the care of the hospice. This also includes staff and volunteers, donors and supporters, the public and our community. We recognise that keeping safe from harm in the broadest sense requires whole-organisation commitment, underpinned by the organisation's values. Our aim is to foster a broad culture of safe from harm with a focus on prevention and shared awareness, based on sound governance.

Our commitment to safeguarding means that we have a role in its application within the wider health and care system. This requires us to work in partnership with the local safeguarding structures for both children and adults. It also requires us to fulfil our statutory obligations with the CQC, Charity Commission and the Police where relevant.

- 2. St Wilfrid's has a designated Safeguarding Lead, currently the Patient and Family Support Director. The Registered Manager will act as a deputy to the Safeguarding Lead in the Lead's absence. The Safeguarding Lead reports to the Leadership Team and to the Board of Trustees regarding safeguarding. Both the Leadership Team and the Board of Trustees have 'Safeguarding' as a standing item at every business meeting.
- 3. A Trustee Safeguarding Lead acts as a key liaison point and critical friend between the Leadership Team and the Board of Trustees, with reference to external developments and best practice.
- 4. A Safeguarding Steering group comprised of the Trustee Safeguarding lead, the Hospice CEO and the Safeguarding Lead has oversight of all safeguarding matters and is accountable to the Board.
- 5. The Board of Trustees is responsible for overarching oversight of safeguarding to protect from harm all people who come into contact with the charity. It is guided in this by Charity Commission guidance. The Board approves all key policies related to safeguarding, including the whistleblowing policy and is responsible for ensuring that there are good processes in place and a culture that enables the bringing of safeguarding concerns to light.

_

¹ As agreed by SSG 8/2/2022

- 6. The Hospice's risk management framework requires an operational risk register to be maintained by all clinical and non-clinical departments. Safeguarding will be a key consideration on these registers and in addition, the Safeguarding Lead will compile an overarching Safeguarding Risk Register which collates the individual risks identified. The Safeguarding Steering Group will monitor this register on a regular basis.
- 7. The Safeguarding Lead will compile an annual report on safeguarding, which will be scrutinised in various forums (including the Clinical Governance Committee), before coming to the Board.
- 8. The Clinical Governance Committee will continue to review and approve children's and adults' safeguarding policies.
- 9. A systematic review of all clinical safeguarding concerns and alerts is undertaken by the Safeguarding Lead with key clinical staff. Details of each case and outcomes of each review are recorded on the 'safeguarding log'. Lessons learnt from the reviews are shared with the Safeguarding Steering Group and others as appropriate. Non-clinical safeguarding incidents are followed through in line with the Accident, Incident and Near Miss Reporting Policy, again with lessons shared with the Safeguarding Steering Group and others as appropriate.
- 10. The hospice is committed to continuous learning and improvement with regards to safeguarding. We endeavour to operate to the highest standard, in line with our core values *professional*, *progressive*, *compassionate* and *respectful*.